

Fiscal Year 2026 Proposed Operating Budget

Town of Barnstable, M A
May 15, 2025





Primary Goals

1. Maintain Financial Resiliency
2. Be Prepared for the Unexpected
3. Preserve Core Services
4. Hold Tax Levy Within Proposition 2 ½
5. Continue with Increase in Capital Infrastructure in a Responsible Manner

General Fund Budget Summary

Expenditure Category	Amount	\$ Change	% Change
School Operations	\$ 93,622,700	\$ 4,246,920	4.75
Municipal Operations	52,284,391	2,550,450	5.13
Fixed Costs	78,511,769	3,773,801	5.05
Allowance for Abatements & Exemptions (Overlay)	1,298,578	(803,056)	(38.21)
Total	\$ 225,717,438	\$ 9,768,115	4.52

General Fund Revenue Summary

Category	Amount	\$ Change	% Change
Property Taxes	\$ 156,180,804	\$ 5,044,862	3.34
State Aid	30,678,209	70,309	0.23
Local Receipts	30,452,738	2,570,726	9.16
General Fund Reserves	8,405,687	2,082,218	32.93
Total	\$ 225,717,438	\$ 9,768,115	4.52

Goal 1 – Maintain Financial Resiliency

Certification Date:	Beginning Balance	Used For:		Generated	Ending Balance
		Operations	Capital		
July 1, 2016	13,949,203	(2,726,877)	(4,000,000)	5,908,772	13,131,098
July 1, 2017	13,131,098	(2,572,316)	(350,000)	5,988,373	16,197,155
July 1, 2018	16,197,155	(3,587,352)	(4,260,175)	4,293,608	12,643,236
July 1, 2019	12,643,236	(2,442,899)	(264,000)	4,752,407	14,688,744
July 1, 2020	14,688,744	(2,870,726)	(233,554)	6,939,912	18,524,376
July 1, 2021	18,524,376	(2,227,123)	(2,359,460)	10,489,342	24,427,135
July 1, 2022	24,427,135	(1,050,000)	(4,086,306)	7,478,398	26,769,227
July 1, 2023	26,769,227	(250,000)	(4,090,251)	10,293,456	32,722,432
July 1, 2024	32,722,432	(6,688,715)	(9,374,782)	14,242,053	30,900,987
July 1, 2025 * Estimate Pending Certification	30,900,987	(8,533,068)	(4,934,415)	9,930,000	27,363,504
	10 Year Average			8,031,632	

	Municipal	School	Council	Opioid	Hyannis Golf	
	Savings	Savings	Reserve	Settlement	Ins Reimb.	Total
7/1/2025 Projected Balance	8,132,418	9,616,675	8,651,859	379,312	583,241	27,363,505

Goal 1 – Maintain Financial Resiliency

Other Reserves	July 1, 2021	July 1, 2022	July 1, 2023	July 1, 2024	Projected 2025
Capital Trust Fund	\$ 16,768,288	\$ 14,176,862	\$ 13,352,605	\$ 14,755,979	\$ 15,316,202
Pension Trust Fund	1,794,192	1,623,812	1,484,862	1,364,948	1,229,506
Other Post-Employment Benefits Trust Fund	7,564,920	7,805,499	9,294,828	11,110,056	12,945,403
Sewer Construction/ Private Way Fund	19,596,419	18,347,064	16,183,049	21,691,685	16,280,100
Comprehensive Wtr. & Waste Wtr. Mgt. Fund	1,554,108	2,981,732	4,941,524	7,612,166	9,748,276
Water Stabilization Fund	0	640,486	1,507,509	1,723,026	1,586,947
Workers' Compensation	4,530,198	4,744,742	4,983,09+4	5,326,014	5,622,006
Total Other Reserves	\$ 51,808,125	\$ 50,320,197	\$46,764,377	\$ 63,583,874	\$ 62,728,440

Goal 2 – Be Prepared for the Unexpected



Conservative revenue estimates for the General Fund guard against potential revenue contraction and revenue deficit



Strong General Fund and Enterprise Fund reserves protect most core services for fiscal year 2026



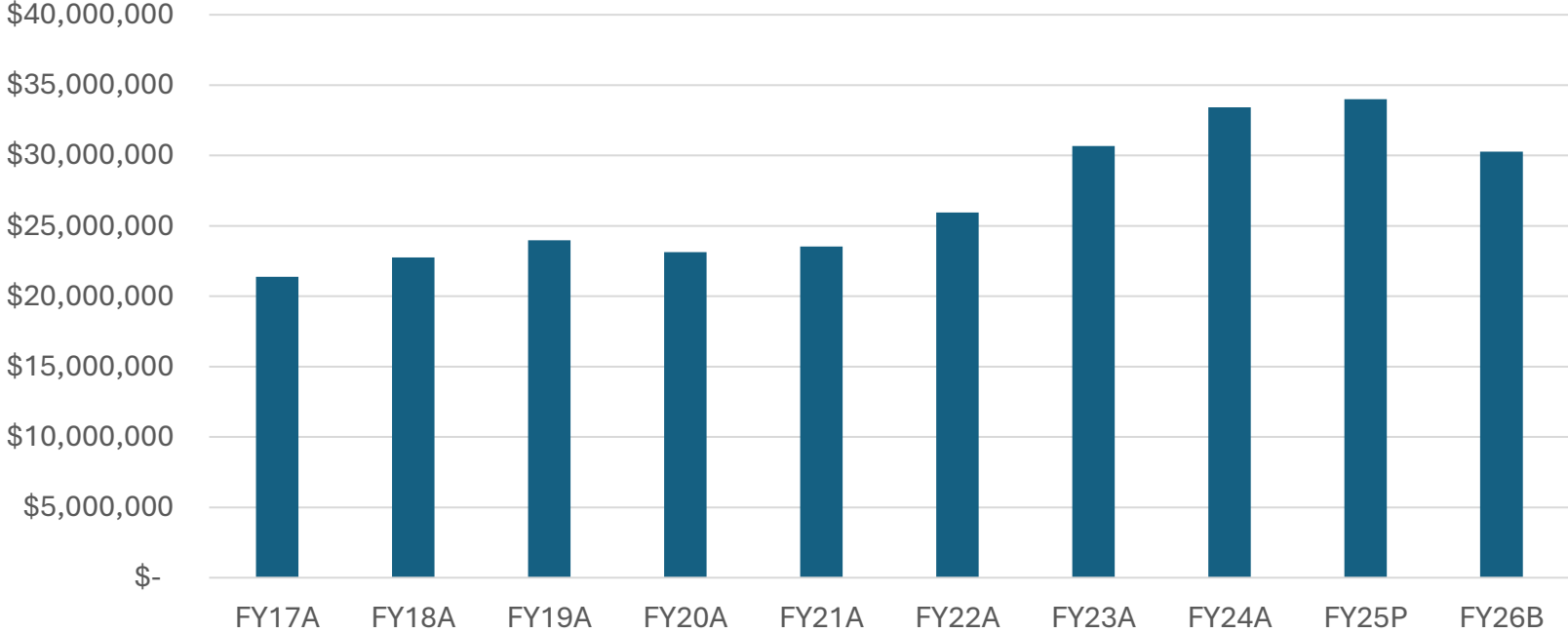
Capital project implementation is being carefully evaluated



Fiscal year 2027 operating budget development

Analysis of discretionary vs. non-discretionary spending
Evaluate cost recovery and potential fee adjustments

Local Receipts – Actual (A), Projected (P), Budget (B)



Goal 3 – Preserve Core Services

- Use General Fund Reserves to Preserve:
 - \$5 million in reserves are used - \$3.7 million for school and \$1.3 for municipal operations to preserve most core services
 - \$3 million for conservative revenue estimates to safeguard against potential revenue contraction
 - \$400,000 for FY 2025 snow & ice deficit
 - Total \$8.4 million is used
- Projected to Generate \$10MM in FY25
- Result:
 - No services reduced in municipal operations with some service reductions in schools due to expiring ESSER grants
 - \$27.4MM projected General Fund surplus remaining

Goal 4 – Hold Tax Levy Within Prop 2 1/2

- FY 2025 Tax Levy was \$151,135,942
- 3.34% increase

Description	Amount
FY2025 base tax levy	\$ 148,914,452
Prop 2½ allowable increase (2.5% of base)	3,722,862
Estimated new property tax growth	1,250,000
Cape Cod Commission environmental tax	709,990
Debt exclusions	<u>1,583,500</u>
FY2026 Projected Tax Levy	156,180,804
Less reserve for abatements & exemptions	<u>(1,298,577)</u>
FY2026 tax levy available for operations	\$ 154,882,227

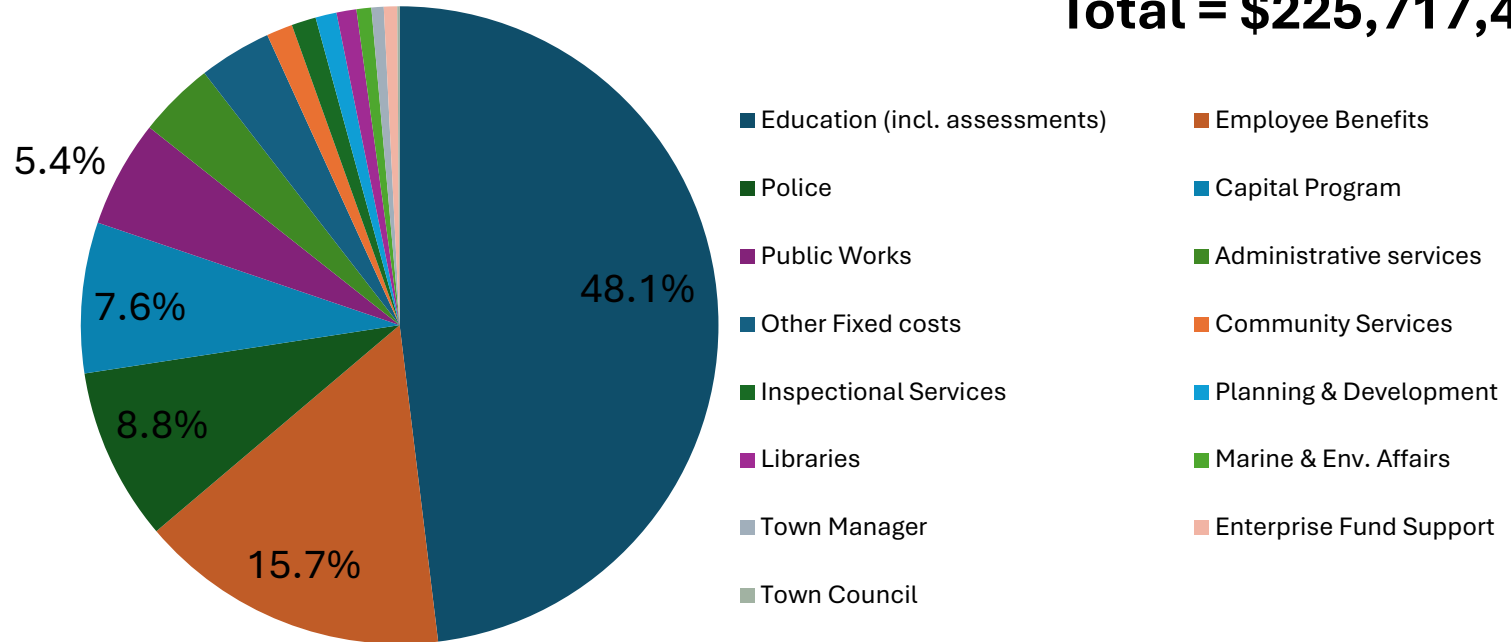
Goal 5 – Continue Increase for Capital Funding

- Base capital funding increased 2.5%
- General Fund contribution to CWMP grows \$750,000 to \$5 million
- FY 2027 is last year for CWMP funding increase
- Modest increase in operating capital to allow for continued asset management



General Fund Budget Allocation By Major Area

Total = \$225,717,438



Enterprise Funds - Direct Operating Expenses

Enterprise Fund	Budget FY 2025	Budget FY 2026	\$ Change	% Change
Airport	\$ 11,918,799	\$ 12,508,718	\$ 589,919	4.9%
Golf	\$ 3,984,186	\$ 3,903,566	(\$ 80,620)	- 2.0%
HYCC	\$ 3,926,883	\$ 4,045,476	\$ 118,593	3.0%
Marina	\$ 780,068	\$ 803,433	\$ 23,365	3.0%
PEG	\$ 881,383	\$ 981,237	\$ 99,854	11.3%
Sandy Neck	\$ 1,087,579	\$ 1,165,364	\$ 77,785	7.2%
Solid Waste	\$ 4,258,424	\$ 4,434,258	\$ 175,834	4.1%
Sewer	\$ 10,934,823	\$ 11,519,290	\$ 584,467	5.3%
Water Supply	\$ 9,109,331	\$ 9,553,729	\$ 444,399	4.9%

Enterprise Funds Budgeted Revenue

Fund	Charges for Services	Investment Income	Stabilization Funds	General Fund	Reserves	Total
Airport	\$ 12,190,651	\$ 318,067				\$ 12,508,718
Golf	\$ 3,620,848	\$ 76,000			\$206,718	\$ 3,903,566
HYCC	\$ 505,718	\$ 120,000	\$ 1,403,225	\$ 1,493,639	\$ 522,894	\$ 4,045,476
Marinas	\$ 684,604	\$ 27,298	\$ 36,350	\$ 30,000	\$ 25,181	\$ 803,433
Sandy Neck	\$ 830,564	\$ 25,000			\$ 125,673	\$ 981,237
PEG	\$ 948,557	\$ 100,000			\$ 116,807	\$ 1,165,364
Solid Waste	\$ 3,937,534	\$ 70,200			\$ 426,524	\$ 4,434,258
Sewer	\$ 5,386,940	\$ 189,000	\$ 5,943,350			\$ 11,519,290
Water	\$ 8,456,077	\$ 160,152	\$ 937,500			\$ 9,553,729

Enterprise Funds - Reserves

FUND					
	JULY 1, 2021	JULY 1, 2022	JULY 1, 2023	JULY 1, 2024	PROJECTED 2025
Airport	\$ 6,240,318	\$ 8,878,844	\$ 13,256,059	\$ 13,032,900	\$ 14,407,900
Golf	1,901,994	2,326,507	2,042,172	2,333,649	2,514,906
HYCC	663,490	555,568	706,568	687,141	389,247
Marinas	1,134,781	1,310,183	1,472,442	1,810,065	1,784,884
PEG	2,883,500	3,135,874	3,416,610	3,721,690	3,704,883
Sandy Neck	929,558	1,126,363	1,280,728	1,488,214	637,541
Solid Waste	1,481,144	1,737,618	1,904,664	1,885,310	1,458,786
Sewer	9,870,222	9,572,060	11,259,454	6,098,646	7,108,646
Water	1,292,886	2,162,363	4,352,767	5,709,658	7,084,658
Total	\$ 26,397,893	\$ 30,805,380	\$ 39,691,464	\$ 36,767,273	\$ 39,091,451